



COURSE UNIT (MODULE) DESCRIPTION

Course unit (module) title	Code
INTERNATIONAL PROJECT MANAGEMENT	

Lecturer(s)	Department(s) where the course unit (module) is delivered
Coordinator: Lec. Akvilė Rykovė Other(s):	Faculty of Economics and Business Administration Sauletekio ave. 9, II building, LT 10222 Vilnius

Study cycle	Type of the course unit (module)
First	Elective

Mode of delivery	Period when the course unit (module) is delivered	Language(s) of instruction
Face-to-face / on-line	Autumn semester	English

Requirements for students
Prerequisites: Management, Global Marketing

Course (module) volume in credits	Total student's workload	Contact hours	Self-study hours
5	130	48	82

Purpose of the course unit (module): programme competences to be developed		
<p>The purpose of the course is to provide students with an understanding of the fundamental subjects needed to manage project within an international environment; to develop the ability to turn an idea into a project; to develop the ability to apply the theoretical knowledge of project management in the practical activities of business organizations; the ability to communicate and collaborate in multicultural project teams. After the course, students acquire subject and general competencies.</p>		
Learning outcomes of the course unit (module)	Teaching and learning methods	Assessment methods
<p>Students will become familiar with the essential principles of successful project management and the latest global trends.</p> <p>Students will be able to define project scope and main constraints, clarify uniform and measurable expectations for the project, create a uniform understanding of the project's intermediate and final results, and name the project's success criteria.</p> <p>Students will comprehend basic tools to identify and manage project risks, time and resource planning.</p> <p>Students will be able to determine the roles and responsibilities of the project participants and choose effective methods of mutual communication.</p> <p>Students will be able to reflect upon the formation and motivation of international project teams, to plan and build teams (including virtual) for successful projects.</p>	<p>Traditional lecture, interactive seminars, discussions, quizzes, team project.</p>	<p>Team project presentations and discussions, Final test.</p>

Content: breakdown of the topics	Contact hours							Self-study work: time and assignments		
	Lectures	Tutorials	Seminars	Exercises	Laboratory work	Internship/work placement	E-learning	Contact hours	Self-study hours	Assignments
Introduction to the Project Management. Project definition. Criteria for successful project. Project management cycle.	2		1					3	2	Choose project for group task.
Project Selection, Project Management and Organization. Program and portfolio. Project selection process. Project manager's responsibilities. Organizational structures.	4		1					5	2	Confirm project for group task.
Project initiation. Project charter. Project scope statement. SMART goals.	4		2					6	20	Create project charter and project scope statement.
Stakeholder Engagement. Identification and classification of project stakeholders. Communication plan.	4		2					6	10	Create stakeholder engagement plan.
Project planning. Work breakdown structure. Estimation of tasks. PERT and Gantt charts. Critical path. Milestones.	4		2					6	16	Create Work Breakdown Structure, project schedule and identify critical path.
Project Budgeting and Cost-Benefit Analysis. Identification of costs and benefits. Creation of project budget. Cost-benefits analysis.	4		2					6	12	Present project charter and project scope statement. Create project budget, perform cost-benefit analysis.
Risk management. Identification and classification of risks. Definition of risk mitigation plan.	4		2					6	10	Create risk management plan.
Project team. Forming project team. 5 dysfunctions of the team. Leadership.	2		2					4	2	-
Project monitoring and control. Monitoring and control methods.	2		1					3	2	-
Project closure. Project delivery. Measuring of project success. Achieving project records. Celebration. Next project?	2		1					3	6	Final project presentation.
Total	32		16					48	82	

Assessment strategy	Weight, %	Deadline	Assessment criteria
Group project	50%	During the semester	<p>During each seminar, students present a group work task. There will be intermediate and final presentation.</p> <p>The following aspects of group work are to be evaluated:</p> <ul style="list-style-type: none"> - Content and Relevance: <ul style="list-style-type: none"> o Clarity and depth of the main message. o Accuracy and alignment with the assignment's objectives. o Relevance of the content to the topic. - Organization and Structure: <ul style="list-style-type: none"> o Logical flow of ideas and structure. o Effective use of introduction, body, and conclusion.

			<ul style="list-style-type: none"> ○ Clear transitions between sections or points. - Delivery (for presentations) and Clarity (for papers): <ul style="list-style-type: none"> ○ Effective communication in presentations. ○ Clear and concise language in papers. ○ Proper use of grammar, spelling, and punctuation. - Research and Evidence (for papers): <ul style="list-style-type: none"> ○ Use of credible sources and references. ○ Integration of evidence to support arguments. ○ Proper citation and referencing format.
Final test	50%	Exam	Written test with 20 open and closed questions. Each question is worth 1 point.
<p>A cumulative mark is applied, the grade obtained during the exam is 50%. Final assessment of student knowledge is the sum of practical assignments and test grades. A 10-point scale is used for evaluation:</p> <p>90-100% or 10 (excellent); 80-90% or 9 (very good); 70-80% or 8 (good); 60-70% or 7 (average); 50-60% or 6 (satisfactory); 45-50% or 5 (weak). Less than 45 percent. (unsatisfactory), when the minimum requirements are not met: 4, 3, 2, 1.</p>			

Author	Year of publication	Title	Issue of a periodical or volume of a publication	Publishing place and house or web link
Compulsory reading				
Project Management Institute	2021	The standard for project management and a guide to the project management body of knowledge (PMBOK® guide)	7 th Edition	Project Management Institute
Harold Kerzner	2017	Project management : a systems approach to planning, scheduling, and controlling		Wiley
Supplementary reading				
Richard Mead	2000	Cases and projects in international management		Oxford : Blackwell business
Katrin Koster	2011	International Project Management		SAGE pub. Inc.
Hermarij, John	2017	The better practices of project management : based on IPMA competences / John Hermarij	4 th Edition	Van Haren Publishing
David I. Cleland, editor, Roland Gareis, editor	2006	Global project management handbook : planning, organizing, and controlling international projects		New York [N.Y.] [etc.] : McGraw-Hill.
www.pmi.org				